

# BRIDGE FUND

QUARTERLY ACTIVITY REPORT • JUNE 30, 2016



A single dose of yellow fever vaccine is sufficient to give an individual lifelong protection against the virus.

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## UNICEF Responds to Recent Yellow Fever Outbreak

UNICEF, a member of the International Coordinating Group (ICG) on Vaccine Provision, helps stop Angola's yellow fever epidemic with lifesaving vaccines.

**A**ngola, a country in Southern Africa, is currently fighting a yellow fever outbreak that includes 3,682 suspected cases and 361 deaths. It's the "most serious outbreak of yellow fever that Angola has faced in 30 years," said World Health Organization (WHO) Director-General, Dr. Margaret Chan. The outbreak has also put unprecedented strains on the global stockpile of yellow fever vaccine.

The outbreak has unfortunately spread to the neighboring country of the Democratic Republic of Congo (DRC), with China and Kenya recording imported cases that highlight the risk of international disease transmission by non-immunized travelers. These cases include 1,811 infections and 85 deaths.

Starting in Angola's capital city of Luanda in December 2015, this outbreak was deemed a serious health event by WHO, ▶

warranting intensified national action and enhanced international support. Since the beginning of the outbreak, the ICG has mobilized to support affected countries with urgent, mass yellow fever vaccination campaigns. UNICEF and its partners have procured over 17 million doses of yellow fever vaccine — three times the number of doses normally needed in one year — to deliver to Angola, DRC and other countries in need.

Grappling with a global yellow fever vaccine shortage, and an emergency stockpile depleted as of July 2016, UNICEF and its



partners are working rapidly to meet the urgent need for yellow fever vaccination in Southern Africa. Emergency measures include: temporary reallocation of vaccines from low-risk areas, increased vaccine production in partnership with four approved global suppliers, and an expansion of the number of children and families vaccinated (through a technique called fractional dosing, which involves the splitting of a single vaccine dose over more than one individual while ensuring that vaccinations remain medically effective).

As part of UNICEF's emergency response, the Bridge Fund approved a financing facility of up to \$6.5 million, advancing \$5 million to date, for the procurement of 4.7 million doses of the yellow fever vaccine to Angola, DRC and Uganda (where a smaller outbreak of 30 cases

was caused by endemic yellow fever not directly connected to the Angola outbreak). At a critical juncture — when increased demand for yellow fever vaccine overlapped with delays in available cash at WHO — the Bridge Fund's ability to advance funds for vaccine procurement enabled lifesaving medicine to reach millions of children and their families much sooner than would otherwise have been possible.

Reported yellow fever cases are now declining, and no new cases have been confirmed in the most affected regions of Angola (Luanda and Huambo provinces), since May. UNICEF and its partners are now preparing to launch an emergency campaign to prevent ongoing yellow fever transmission in Kinshasa (the capital of the Democratic Republic of the Congo) and nearby territories.

## What is the ICG's "Global Stockpile"?

Established in 1997, the ICG maintains a global stockpile to provide emergency vaccine supplies and antibiotics to countries during major infectious disease outbreaks. In addition to UNICEF, ICG members include Doctors Without Borders, the International Federation of the Red Cross and Red Crescent Societies and WHO. As part of the ICG, UNICEF conducts large-scale vaccine procurement and delivery and provides technical support on campaign planning. UNICEF's expertise includes social mobilization and the use of the "cold chain" (a system for distributing vaccines safely at the required temperature even when transportation infrastructure is underdeveloped). Since ICG's founding, it has released over 64 million doses of lifesaving cholera, meningitis and yellow fever vaccines to children at risk and their families.

If faced with an epidemic, any country can access ICG's stockpile. ICG evaluates aid requests through a rapid consultation process, taking into account the epidemiological situation, vaccination strategy, pre-existing medical stocks in the country and the logistics of epidemic response. ■



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## What is Yellow Fever?

Yellow fever is an acute, mosquito-borne viral disease endemic in Central, West and East Africa, as well as in South and Central America. Symptoms include fever, headache, muscle pain, vomiting and liver failure that results in jaundice (the yellowing of the skin and eyes). Vaccination is the most effective preventive measure because no treatment beyond supportive care is available. A small proportion of patients who contract yellow fever develop severe symptoms. Approximately half of those patients die in seven to ten days.

# ALEX AND ANI & UNICEF Partner for Peace

The launch of an innovative initiative to make children agents for positive change



ALEX AND ANI's  
Deep Sea Wonders collection  
supports UNICEF's  
peace-building initiatives.

**N**early 250 million children live in countries affected by violent, often protracted conflicts, but UNICEF believes the transformative power of early childhood education can help make children agents of change for a more peaceful future. As a result, UNICEF has entered into a partnership with ALEX AND ANI, a U.S.-based lifestyle and accessories company, to integrate peace education into early childhood education around the world to promote peace.

At both the global and regional level, this project will create a global knowledge platform for systematic change and promote evidence-based, early childhood development practices. UNICEF will also pilot Early Childhood Development interventions in areas that have experienced challenges to social cohesion in Cambodia, Papua New Guinea and Vietnam.

Through sales-based donations from its CHARITY BY DESIGN® accessories sold in support of UNICEF, ALEX AND ANI has committed to raise a minimum of \$2 million for UNICEF's work including this project. The Bridge Fund has stepped in to accelerate \$230,000 of this commitment to the Early Childhood Development project as rapidly as possible. Learn more about peace education and UNICEF's early child initiatives [here](#).

## A Year In Review – Thank You To Our Partners

Entering our 6th year, the Bridge Fund's growth continues to speak to the power and potential of this impact-investing tool for the health and well-being of children around the world. In partnership with the Fund's donors and investors, we have bridged over \$22.6 million of program activity this year, with the cumulative total of Bridge Fund transactions exceeding over \$113 million since the Fund's launch.

This year, the breadth of deals the Bridge Fund facilitated sought to improve the well-being of children around the world by increasing their access to improved health services, education and safe water. Polio eradication has been a long-term initiative of the Bridge Fund since the beginning and, this year alone, we accelerated a total \$12.4 million toward the procurement and distribution of polio vaccines. To further save the lives of children worldwide, we also worked with the UNICEF supply team and offices around the globe to fight malaria, maternal and neonatal tetanus, and child morbidity and mortality due to pneumonia and diarrhea. In addition to our health efforts, we provided emotional and mental health support and increased access to education for the displaced children affected by conflict (particularly in Syria), and we educated 300 municipalities in the Legal Amazon on clean water practices.

The value of the Bridge Fund is evident throughout all deals but particularly for our Malaria Initiative work this year. Not only did accelerating the funds required for this work help lifesaving interventions get to children in need earlier, it proved pivotal in facilitating the project to achieve the most efficient cost, effective logistics and improved pricing on procurement of supplies. With the help of our donors and investors, we're proud of what we've accomplished and look forward to the year ahead. We invite you to read more about our impact [here](#).



## A New Addition To Our Team

Erin Egan joined the U.S. Fund for UNICEF in July as Director of Bridge Fund Operations. Erin comes to the Fund from a nonprofit education services provider, Blue Engine, where her responsibilities spanned data infrastructure management and reporting, to

fundraising engagement. Prior to her tenure at Blue Engine, she held a number of operations positions at Goldman Sachs. She joins the team with a passion to explore how strategic financing can deepen UNICEF's impact around the globe in service of all children. ■



# Quarterly Program Activity

The Bridge Fund completed two transactions in quarter ending June 30, 2016, totaling \$5,593,337.

TRANSACTIONS	INPUTS	OUTPUTS	OUTCOMES
<b>Kiwanis Maternal and Neonatal Tetanus (MNT) Eliminate Initiative: FY16 Q4</b>	<ul style="list-style-type: none"> <li>\$2 million for 1-2 months of vaccines, injection devices and operational costs.</li> <li>Technical assistance for assessments and validation.</li> </ul>	<ul style="list-style-type: none"> <li>In Papua New Guinea, 1.76 million women of reproductive age (WRA) will receive corrective rounds of the tetanus immunization.</li> <li>In Sudan, 3.1 million will receive a 2nd round of tetanus immunizations.</li> <li>Technical assistance for assessment/validation in Niger, DRC, Haiti and Pakistan.</li> </ul>	<ul style="list-style-type: none"> <li>Potentially, over 5 million newborns can be safely delivered and spared of developing tetanus as their mothers' immunities will transfer to them during pregnancy</li> <li>Lower mortality rates of newborns and their mothers</li> <li>A step closer to the elimination of tetanus</li> </ul>
<b>Emergency supplies of yellow fever vaccine: FY16 Q4: \$3,593,337 FY17 Q1: \$1,582,352</b>	<ul style="list-style-type: none"> <li>\$5,175,690 procurement of vaccine supply for yellow fever.</li> </ul>	<ul style="list-style-type: none"> <li>Total of 4,730,000 doses of yellow fever vaccine</li> <li>330,000 doses to Uganda;</li> <li>3 million doses to DR Congo</li> <li>1.4 million doses to Angola</li> <li>Undetermined related injection devices</li> </ul>	<ul style="list-style-type: none"> <li>Helping to coordinate international response to emergency outbreak of yellow fever in Angola, spreading to neighboring regions</li> <li>Creating sufficient immunization coverage to halt spread</li> <li>Preventing yellow-fever-related illness and death</li> </ul>
<b>ALEX AND ANI peace education program: FY17 Q1</b>	<ul style="list-style-type: none"> <li>\$228,458.05</li> <li>\$125,000 - creating a global platform for systematic change to incorporate peace-building into early childhood development.</li> <li>\$103,458 – to support pilot program in Cambodia, Papua New Guinea and Vietnam.</li> </ul>	<p><b>Key Performance Indicators:</b></p> <ul style="list-style-type: none"> <li>List of achievements/advancements in creating a sector-wide global knowledge hub.</li> <li>Estimated number of beneficiaries engaged in ECD programs in each country (Cambodia, Papua New Guinea and Vietnam).</li> <li>Estimated number of government officials participating in consultations on ECD curricula in each country.</li> </ul>	<ul style="list-style-type: none"> <li>Peace education global knowledge platform and materials developed as pathway to systemic change around the world</li> <li>Pilot Early Childhood Development peace-building programs developed and refined as basis for scale-up to other regions around the world</li> </ul>

## CAPITALIZATION

**Loans** \$34.5 million **Grants** \$12.9 million

**Fiscal Year 2016 Program Activity** \$22.6 million

**Cumulative Program Activity** (Since 2012) \$113.8 million

## IMPACT METRICS

We use IRIS to reflect the social and environmental impact of the Bridge Fund's work. Please visit our web page at [unicefusa.org/unicef-bridge-fund](http://unicefusa.org/unicef-bridge-fund) to see the latest IRIS metrics.

Certain reclassifications of Fiscal Year 2016 information have been made to conform to the Fiscal Year 2017 presentation.

# FINANCIAL INFORMATION U.S. Fund for UNICEF In-Kind Assistance Corporation

USF-IKAC operates for the benefit of and to perform specific functions for the U.S. Fund for charitable and educational purposes.

## Bridge Fund Program (Segment) Statement of Financial Position (unaudited)\*

### ASSETS

Cash and Investments .....	\$ 33,408,831
Contributions Receivable .....	14,607,034
<b>Total Assets .....</b>	<b>48,015,865</b>

### LIABILITIES

Loans Payable .....	34,450,000
Accrued Interest Expense .....	\$433,640
<b>Total Liabilities .....</b>	<b>34,883,640</b>

<b>Net Assets .....</b>	<b>13,132,225</b>
<b>Total Liabilities &amp; Net Assets .....</b>	<b>48,015,865</b>

\*as of June 30, 2016

## Bridge Fund Program (Segment) Statement of Activities (unaudited)\*

### REVENUE

Contributions Revenue .....	\$ 23,818,298
Investment & Interest Income .....	614,596
<b>Total Revenue .....</b>	<b>24,432,894</b>

### EXPENSES

Grants to UNICEF .....	22,564,532
Public Information .....	1,155,492
Management and General .....	12,000
Fundraising .....	93,000
<b>Total Expense .....</b>	<b>23,825,024</b>

<b>Net Income .....</b>	<b>607,870</b>
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<b>Net Assets – Beginning .....</b>	<b>12,524,355</b>
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<b>Net Assets – Ending .....</b>	<b>13,132,225</b>
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\*for the nine months ending June 30, 2016

## Covenant Calculation

### LEVERAGE RATIO

Debt : Net Assets

### LOAN GOAL

Maximum 3.5 : 1

### ACTUAL

2.6 : 1

We certify that as of the quarter ending June 30, 2016, there exists no default or Event of Default (as such term is defined in the Loan Agreement), and we are in compliance with the covenants set forth in Sections 4.1 and 4.4 and in Article V of the Loan Agreement, including without limitation and as demonstrated in the above computations, the financial covenants set forth in Sections 5.2 and 5.5 of the Loan Agreement.

  
Edward G. Lloyd  
Chief Operating Officer and Chief Financial Officer

Dated: August 15, 2016

## FOR MORE INFORMATION ABOUT THE U.S. FUND FOR UNICEF BRIDGE FUND, PLEASE CONTACT:

**Edward G. Lloyd**  
Chief Operating Officer  
and Chief Financial Officer  
[elloyd@unicefusa.org](mailto:elloyd@unicefusa.org)  
(212) 922-2557

**Gabriella Morris**  
Senior Vice President, Bridge Fund  
[gmorris@unicefusa.org](mailto:gmorris@unicefusa.org)  
(212) 922-2579

**Erin Egan**  
Director, Bridge Fund  
Operations  
[eeegan@unicefusa.org](mailto:eeegan@unicefusa.org)  
212-922-2571