Dear Friends,

We established the UNICEF USA Bridge Fund in 2011 to solve a problem. Children often need help before financial commitments — in the form of pledges or government appropriations — are fulfilled and cash is secured. In response, we built a vehicle to ensure that UNICEF can complete immunization campaigns before childhood diseases cripple or kill, deliver desks that arrive before school starts, and fast-track emergency relief to desperate families just one day after an earthquake strikes.

Essentially, the Bridge Fund enables us to manage the timing of financing. We can now accelerate money to UNICEF to meet urgent needs quickly, before committed funding arrives. And, a pool of fixed-term investments enhances our ability to plan long-term and reduces dependence on annual fundraising.

For donors and investors, the Bridge Fund offers a unique opportunity to combine philanthropic dollars and private investment to create lasting social impact for children.

Since the fund’s founding, we have accelerated $178 million in critical assistance. We continue to identify new opportunities to bridge funding gaps for children and meet UNICEF’s growing needs. And, this year alone, we accelerated $64 million to UNICEF, a milestone, and more than twice the amount we accelerated last year.

We must thank our stakeholders — many of whom have shared our vision for the Bridge Fund since its launch six years ago — for their guidance and support. We have also attracted increased commitments from current supporters and a diverse group of new corporate partners, groups and individuals.

Together, we have made real progress in many of the 157 countries where UNICEF operates. But the world’s children confront growing threats to their survival and development. War, poverty, climate change and new diseases threaten millions or have forced them from home. Millions have been deprived of school and economic opportunity. Others face child labor, trafficking and abuse. Children’s needs far outstrip the current resources that governments, philanthropy and the private sector have dedicated to them.

Given the rapid growth in children’s needs, we are exploring with UNICEF how we might replicate the Bridge Fund’s success and expand available financing for the most marginalized. Together — through new funds focused on infrastructure or local economic development — we hope to foster more public/private collaboration and promote long-term, sustainable change. As our plans develop, we will engage our supporters, the philanthropic community and social impact investors for their ideas and expertise.

Once again, thank you for your support.

Edward G. Lloyd
Chief Operating Officer and Chief Financial Officer
UNICEF USA

Gabriella Morris
Senior Vice President for the UNICEF USA Bridge Fund
UNICEF USA
The Global Child Refugee Crisis Continues Unabated
The Bridge Fund Accelerates Support for Emergency Aid

The figures are staggering. Millions of children — desperate for a chance to survive and thrive — continue to be forced from home by violence, climate change, drought and poverty. Some remain within their own borders. But, as of 2015, the latest year for which data are available, a shocking 31 million were living outside their countries of birth.

Worse, the number of refugee and migrant children fleeing without parents has reached a record high. At least 300,000 unaccompanied and separated children were recorded in some 80 countries in 2015–2016, while 100,000 unaccompanied children were apprehended at the U.S.-Mexico border and 170,000 unaccompanied children applied for asylum in Europe.

Abuse, Exploitation and Loss of Rights
UNICEF is highlighting the concern that laws, policies and services — meant to protect these refugee and migrant children — are not being properly enforced or implemented, leaving them bereft of protection, health care and education.

For example, a whopping 25 million migrant and refugee children living in conflict zones have been deprived of school.

Unaccompanied children can also be easy prey for traffickers and others who abuse and exploit them. Additional findings from UNICEF’s report include the horrifying statistics that children account for approximately 28 percent of trafficking victims globally, and that as much as 20 percent of child refugee/migrant smugglers have links to human trafficking networks.

In UNICEF’s annual, signature report on the child refugee crisis, ‘A Child is a Child: Protecting children on the move from violence, abuse and exploitation,’ we explain the urgent need to establish or strengthen global protection systems to keep children safe from exploitation, abuse, death, and the loss of their fundamental rights.

Bridge Fund Impact And Child Refugees
In Fiscal Year 2017, the Bridge Fund dedicated $4.1 million to support children and families uprooted from their homes across Africa and the Middle East through humanitarian aid, and interventions in education and water.

● War in Syria crippled educational systems in Syria and its neighbors. The Bridge Fund accelerated $2.4 million last fiscal year to provide children in Iraq with equitable access to education, including safe learning environments and essential education supplies.

● Following a deadly attack on its Syrian border in June 2016, Jordan closed border crossings, stranding 75,000 refugees. The Bridge Fund provided the $300,000 in pre-financing necessary for a new nonprofit organization to rehabilitate a sustainable, safe water supply for these refugees.

● Crisis in Africa is forcing more children to flee home than ever. The speed of aid is critical, and the Bridge Fund accelerated $1.4 million to provide the hardest hit regions in Africa with access to education and safe water, measles immunization and treatment for severe acute malnutrition.
ambitious protection agenda will require funding far beyond what many of the cash-strapped countries in the Middle East, Central America and Sub-Saharan Africa most affected by the child refugee crisis can afford.

For instance, to respond to conflict in the DRC, UNICEF needs $40.2 million beyond its original humanitarian appeal for the country. But, as of early August, UNICEF faced a 58% funding gap, including $4.9 million for shelter and non-food items, $4 million for water, sanitation and hygiene, and $3.5 million for nutrition.

Mary’s Story
A 17-year-old unaccompanied minor from Nigeria who fled her country because of extreme poverty and the loss of her family, Mary’s experience is all too typical of what happens to unaccompanied children. Describing the smuggler-turned-trafficker who trapped her for more than three months in Libya before she escaped to Italy, she said, “He told me if I didn’t sleep with him he would not bring me to Europe. He raped me.”

UNICEF Issues A Call-To-Action
UNICEF is asking governments worldwide to adopt an aggressive agenda to protect refugee and migrant children.

Action steps include protection of child refugees, particularly unaccompanied ones, from exploitation and violence; ending of detention for refugee children; keeping families together and reuniting separated children with their families; access to high quality schooling, health care and other services; combating discrimination; and addressing the root causes of the refugee and migrant crisis.

Children Need the Private Sector, Too.
The world child refugee crisis continues to grow in 2017. For example, conflict in the Democratic Republic of Congo (DRC) has now displaced almost 3.8 million people. At least 5.5 million children urgently need humanitarian assistance, with at least 60,000 uprooted in June 2017 alone.

As UNICEF Child Protection Officer Alphonse Tshikala said of UNICEF’s work in the DRC: “It feels like overnight we went from a development program to full blown crisis, and we’ve had to adapt quickly.”

Clearly, philanthropies, governments and the private sector will need to adapt quickly and help, too. Implementing UNICEF’s

Ruthless smugglers and traffickers are exploiting children ... It is unconscionable that we are not adequately defending children from these predators.

—UNICEF Deputy Executive Director Justin Forsyth
The End of Polio is in Sight
UNICEF and The Bridge Fund Help Overcome Final Obstacles

Since 1988, the Global Polio Eradication Initiative (GPEI) — led by national governments and spearheaded by the World Health Organization (WHO), Rotary International, the U.S. Centers for Disease Control and Prevention (CDC), and UNICEF, (with the critical support of the Bill and Melinda Gates Foundation) — has reduced the global incidence of polio by more than 99 percent.

With the help of more than 20 million volunteers worldwide, GPEI has saved more than 16 million people from paralysis. Today, polio is endemic in only three countries: Afghanistan, Pakistan and Nigeria. In 2016, only 37 cases were reported worldwide.

But the last reservoirs of this dreaded scourge may be the most difficult to eradicate. War, conflict and extreme social instability in the last three endemic countries — and refugee crises involving millions of children and their families — pose severe challenges to mass immunization.

New Eradication Initiatives
That’s why, on March 24, 2017, GPEI announced that more than 190,000 polio vaccinators in 13 countries across west and central Africa would immunize more than 116 million children to tackle the continent’s last remaining polio stronghold. The synchronized vaccination campaign, one of the largest ever implemented in Africa, is part of urgent measures to stop polio on the continent.

As UNICEF Regional Director for West and Central Africa, Ms. Marie-Pierre Poirier, explained: “Polio eradication will be an unparalleled victory … [saving] all future generations of children from the grip of a disease that is entirely preventable.”

The Bridge Fund Plays A Crucial Role
Since its founding, the Bridge Fund has dedicated nearly 80% of its program activity to, and invested over $100 million in, this important fight. We have worked particularly closely with UNICEF’s Supply Division to procure polio vaccine rapidly and efficiently.

During Fiscal Year 2017, we accelerated a total of $42.2 million to polio eradication efforts, including $17.5 million to UNICEF country offices in Afghanistan, the Democratic Republic of Congo, Côte d’Ivoire, Liberia, India and Pakistan, and $17.72 million to Nigeria to help make the country polio-free again after the virus returned to the war-ravaged Lake Chad region and paralyzed two children.

The momentary setback for polio eradication in Nigeria illustrates the complexity of global mass immunization campaigns. It also makes the Bridge Fund’s support particularly important. Mass immunization requires expert planning and effective management on a global scale. UNICEF starts with purchase orders, delivery and in-country distribution and ends by vaccinating millions of children each year. The Bridge Fund has ensured that funding gaps don’t occur at any stage during this multi-step process.

As UNICEF Supply Divisions’ Jonathan M. Weiss (Chief, Procurement Services Center) explains, “UNICEF Supply is the world’s largest oral polio vaccine purchaser in the world. In the effort to eradicate polio, the resources made available by the Bridge Fund have been instrumental in ensuring immunization campaigns happen on time to protect child lives.”
Given Hurricane Matthew’s devastation, the Bridge Fund’s advance to UNICEF was critical. According to the U.N., the storm caused $2.8 billion in damages, representing approximately one-third of Haiti’s annual GDP. The storm also displaced 175,000 people, flattened buildings, destroyed crops and livestock, and caused food shortages and malnutrition. It damaged water and sanitation systems. It wrecked hundreds of schools and deprived tens of thousands of students of their education. Nearly 1.4 million needed humanitarian assistance.

UNICEF’s Impact
UNICEF’s response is still ongoing and systemic. Among many other measures, UNICEF worked to resume critical vaccination campaigns against cholera and measles. In fact, since Matthew, UNICEF has increased the number of Haiti’s rapid cholera response teams from 46 to 88. In the health sector, UNICEF has restored the cold-chain systems of 37 health facilities and equipped 35 malnutrition outpatient treatment centers in the hardest hit, southwestern portion of Haiti.

With partners, UNICEF was also able to rehabilitate 75 schools, enabling more than 20,000 children to return to the classroom. Roseberline D., 13, knows firsthand what UNICEF’s impact in Haiti has been: “I lost everything, including my books, my notebooks and my school bag,” she explains. “We spent so many weeks without school. Now I’m very happy, and I get to see my friends again!”

UNICEF and the Bridge Fund Respond to the Storm
That’s why UNICEF’s relief efforts began before Hurricane Matthew hit. Emergency relief teams worked with UNICEF Haiti to pre-position supplies and help coordinate emergency response.

That’s also why — when Hurricane Matthew slammed into Haiti’s southwestern coast on the morning of October 4, 2016 and pummeled towns and villages with 145-mile-per-hour winds, lashing rain, flooding, landslides and coastal surges — UNICEF and the Bridge Fund were ready.

The Bridge Fund advanced $1 million to accelerate UNICEF’s ability to deliver assistance quickly and efficiently. This financing covered essential first-responder supplies such as clean water, water purification units, medical material, therapeutic food and emergency generators.

Media coverage of emergencies often ebbs rapidly after natural disasters. But regardless, UNICEF keeps working in countries like Haiti after hurricanes and earthquakes to help children and communities recover, build back, and foster resilience.

UNICEF knows that optimal crisis response promotes long-term development, just as programming in non-crisis situations helps empower communities to weather future shocks.

UNICEF and the Bridge Fund

UNICEF and The Bridge Fund Promote Sustained Recovery

After Hurricane Matthew, Haiti Builds Back

Mylove Théogène, 8, who lost her home and school to Hurricane Matthew, looks at the devastation as she washes dishes.
Quarterly Program Activity: $27.4 million

For the fourth quarter of Fiscal Year 2017, the Bridge Fund completed 11 transactions totaling $27,440,625.

Quarterly Activity by Sector

- **Health**: $26 million
- **Humanitarian Emergencies**: $1.4 million
- **Total**: $27.4 million

Quarterly Activity by Geographic Reach

<table>
<thead>
<tr>
<th>Sector</th>
<th>Activity (USD)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Health</td>
<td>$26,050,625</td>
</tr>
<tr>
<td>South Asia</td>
<td>$17,721,124</td>
</tr>
<tr>
<td>West and Central Africa</td>
<td>$2,789,501</td>
</tr>
<tr>
<td>Eastern and Southern Africa</td>
<td>$540,000</td>
</tr>
<tr>
<td>Multi-Region</td>
<td>$5,000,000</td>
</tr>
<tr>
<td>Humanitarian Emergencies</td>
<td>$1,390,000</td>
</tr>
<tr>
<td>West and Central Africa</td>
<td>$934,000</td>
</tr>
<tr>
<td>Eastern and Southern Africa</td>
<td>$456,000</td>
</tr>
</tbody>
</table>

Program Activity

Since our last quarterly report distributed on May 15, 2017, the Bridge Fund completed eight transactions. Their respective impacts appear below.*

<table>
<thead>
<tr>
<th>Transactions (date of transaction)</th>
<th>Inputs</th>
<th>Outputs</th>
<th>Outcomes</th>
</tr>
</thead>
</table>
| Vaccine Independence Initiative     | $5 million investment to the UNICEF Vaccine Independence Initiative to provide flexible credit terms for governments | ● Timely procurement and delivery of essential commodities, including vaccines, injection devices, cold-chain equipment, Long Lasting Insecticidal Nets and Ready-To-Use Therapeutic Food | ● Governments are able to reduce stock-outs and work toward a systematic and sustainable supply.  
● Life-saving, essential health supplies reach children faster, increasing health and immunity and reducing childhood mortality. |
| 6 individual grants for polio eradication in UNICEF Country Offices | For Community-Based Vaccination                                        | Community-based vaccination programming such as:                        | ● The poorest, most isolated children are immunized from polio.          |  
| (June 30, 2017)                   | Pakistan: $7,539,349, Afghanistan: $6,935,186, India: $1,585,185, DRC: $843,374, Côte d’Ivoire: $310,317, Liberia: $297,214 | ● Community engagement and communication programming, including creation and distribution of resource materials, social mobilization toolkits and advocacy  | ● Further progress is made toward a polio-free Pakistan and Afghanistan.  
● Elimination status for India, DRC, Côte d’Ivoire and Liberia maintained. |
|                                   | Total: $17,510,625                                                     | ● Recruitment and training of community-based vaccination health workers and supervisors for polio vaccine delivery |                                                                         |
| LDS Charities – Famine Emergency Relief | $1.14 million in emergency relief funding | Life-saving goods and services for children affected by the famine crisis | ● Nigeria: 3.9 million people gain access to emergency services including treatment for severe acute malnutrition, safe water, measles immunization and safe learning environments.  
● Somalia: 1.7 million children provided with treatment for severe acute malnutrition and measles immunization. |
| (June 30, 2017)                   |                                                                        |                                                                         |                                                                         |

* Impact for three transactions completed in Q4 was included in the Q3 activity report, available on our website.
Annual Program Activity: $64.3 million
The data below summarizes 26 transactions for Fiscal Year 2017.

**Health**
Targeting over 200 million children and individuals

<table>
<thead>
<tr>
<th>Total Program Activity</th>
<th>$58,448,079</th>
</tr>
</thead>
<tbody>
<tr>
<td>West and Central Africa</td>
<td>$20,509,602</td>
</tr>
<tr>
<td>South Asia</td>
<td>$17,721,124</td>
</tr>
<tr>
<td>Eastern and Southern Africa</td>
<td>$3,060,694</td>
</tr>
<tr>
<td>Middle East and North Africa</td>
<td>$156,659</td>
</tr>
<tr>
<td>Multi-Region</td>
<td>$17,000,000</td>
</tr>
</tbody>
</table>

**Program Highlights**
- $24.7 million accelerated for oral polio vaccine procurement to ensure that campaigns occur on schedule and global stockpiles that are maintained
- $17.5 million accelerated toward community-based vaccination to ensure continuity of polio immunization programming
- $5 million accelerated to support the pre-financing of essential vaccine procurement, including pentavalent, rotavirus and pneumococcal vaccines, for select Gavi member-countries
- $4 million, accelerated to buy tetanus vaccine and injection devices to ensure that maternal neonatal immunization campaigns occur on schedule

**Education**
Over 30,000 children reached

<table>
<thead>
<tr>
<th>Total Program Activity</th>
<th>$3,205,796</th>
</tr>
</thead>
<tbody>
<tr>
<td>Middle East and North Africa</td>
<td>$2,409,566</td>
</tr>
<tr>
<td>Central and Eastern Europe and the Commonwealth of Independent States</td>
<td>$193,044</td>
</tr>
<tr>
<td>Multi-Region</td>
<td>$603,188</td>
</tr>
</tbody>
</table>

**Program Highlights**
- $2.4 million accelerated to support equitable access to education for out-of-school Syrian refugee children. This included construction of classroom spaces and procurement and distribution of supplies
- $568,000 accelerated to ensure equity, protection and education for children with disabilities

**Humanitarian Emergencies**
Interventions reaching up to 11.6 million individuals

<table>
<thead>
<tr>
<th>Total Program Activity</th>
<th>$2,390,000</th>
</tr>
</thead>
<tbody>
<tr>
<td>Latin America and the Caribbean</td>
<td>$1,000,000</td>
</tr>
<tr>
<td>West and Central Africa</td>
<td>$934,000</td>
</tr>
<tr>
<td>Eastern and Southern Africa</td>
<td>$456,000</td>
</tr>
</tbody>
</table>

**Program Highlights**
- $1 million accelerated for emergency relief following Hurricane Matthew
- $1.39 million accelerated toward emergency relief for famine crisis in Africa, concentrated in Nigeria and Somalia, including treatment for severe acute malnutrition, access to safe water, measles immunization and access to temporary, safe learning environments

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The Bridge Fund has adopted IRIS (Impact Reporting and Investment Standards) metrics to reflect the impact of our work using criteria generally accepted in the impact investing industry. Complete IRIS metrics per each transaction are provided at [unicefusa.org/irismetrics2017](http://unicefusa.org/irismetrics2017).
For the third straight year, the UNICEF USA Bridge Fund has been selected for inclusion in the Impact Assets 50 for its work as an innovative, impact investing tool.
**UNICEF Bridge Fund Program (Segment) Statement of Financial Position (unaudited)**

<table>
<thead>
<tr>
<th>Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Cash and Investments</td>
<td>$14,846,003</td>
</tr>
<tr>
<td>Contributions Receivable</td>
<td>$36,800,455</td>
</tr>
<tr>
<td><strong>Total Assets</strong></td>
<td><strong>$51,646,458</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Liabilities</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Loans Payable</td>
<td>$37,850,000</td>
</tr>
<tr>
<td>Accrued Interest Expense</td>
<td>$350,398</td>
</tr>
<tr>
<td><strong>Total Liabilities</strong></td>
<td><strong>$38,200,398</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>13,466,060</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Total Liabilities and Net Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$51,646,458</strong></td>
<td></td>
</tr>
</tbody>
</table>

*As of June 30, 2017

**Covenant Calculation**

<table>
<thead>
<tr>
<th>Leverage Ratio</th>
<th>Loan Goal</th>
<th>Actual</th>
</tr>
</thead>
<tbody>
<tr>
<td>Debt : Net Assets</td>
<td>Maximum 3.5 : 1</td>
<td>2.8 : 1</td>
</tr>
</tbody>
</table>

**UNICEF Bridge Fund Program (Segment) Statement of Activities (unaudited)**

<table>
<thead>
<tr>
<th>Public Support and Revenue</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Contributions Revenue</td>
<td>$65,313,943</td>
</tr>
<tr>
<td>Investment and Interest Income</td>
<td>$586,272</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>$65,900,215</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Expenses</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td>Program Services</td>
<td></td>
</tr>
<tr>
<td>Grants to UNICEF</td>
<td>$64,343,875</td>
</tr>
<tr>
<td>Program Expenses (including interest expense)</td>
<td>$1,127,480</td>
</tr>
<tr>
<td>Management and General</td>
<td>$14,025</td>
</tr>
<tr>
<td>Fundraising</td>
<td>$101,000</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$65,586,380</strong></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Change in Net Assets</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$313,835</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets – Beginning</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$13,132,225</strong></td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Net Assets – Ending</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>$13,446,060</strong></td>
<td></td>
</tr>
</tbody>
</table>

*For the twelve months ended June 30, 2017

We certify that as of the quarter ending June 30, 2017, there exists no default or Event of Default (as such term is defined in the Loan Agreement), and we are in compliance with the covenants set forth in Sections 4.1 and 4.4 and in Article V of the Loan Agreement, including without limitation and as demonstrated in the above computations, the financial covenants set forth in Sections 5.2 and 5.5 of the Loan Agreement.

Edward G. Lloyd, Chief Operating Officer and Chief Financial Officer  Dated: June 30, 2017

unicefusa.org/bridgefund
Thank you to our stakeholders for making this possible.

We are proud to acknowledge the following supporters and partner organizations that have helped the Bridge Fund provide flexible financing to UNICEF, enabling it to accelerate the purchase and delivery of critical supplies, prevent the interruption of programmatic activity, and optimize purchasing terms with cash up front.

**Lenders***

Our lenders provide fixed-rate, fixed-term loans that create a revolving fund to accelerate cash to UNICEF throughout the year.

Loans of $1,000,000 or above
- Anonymous (2)
- New Summit Investments
- Prudential Financial, Inc.
- TD Bank, N.A.
- Treehouse Investments, LLC

Loans up to $1,000,000
- Anonymous (4)
- Mary Louise and Bruce Cohen
- GPD Charitable Trust/John DeBlasio
- Mr. and Mrs. William Dietz, Jr.
- Embrey Family Foundation
- Fidelity Investments Charitable Gift Fund
- Hal and Nancy Kurkowski
- G. Barrie Landry
- Linda Spencer Murchison
- Nicole and Shahriar Shahida

**Net-Worth Donors***

Equity Contributions to the Bridge Fund are permanent grants that establish the foundation of our capital structure and provide collateral for our loan pool.

**Sustaining Donors**

- Anonymous (1)
- Mr. Andrew Beer and Ms. Eleanor Chai
- Mr. and Mrs. William Dietz, Jr.
- Mr. and Mrs. Steve Eaton
- Fidelity Charitable Trustees Philanthropy Fund
- Stefan Findel and Susan Cummings-Findel
- Mrs. Melba Gschneidner and the late Dr. Karl Gschneidner
- G. Barrie Landry
- Mr. Harry W. Lange
- Mariner Investment Group, LLC
- Ian Rosenfield and Susanne Caballero
- Luly and Maurice Samuels
- Mr. Jeffrey Urbina and Ms. Gaye Hill

* Listings as of June 30, 2017

**Current Capitalization**

Our stakeholders have allowed us to grow our loan pool over time, while enabling us to maintain a conservative leverage ratio.

- **Net Assets** $13.40 million
- **Loan Pool** $37.85 million
- **Leverage Ratio** 2.8

$13.4 million in net assets provides a catalytic first-loss equity pool for investors (leverage ratio of 2.8) as a $37.85 million revolving loan pool multiplies the impact of this equity pool.

To learn more, please visit our website at unicefusa.org/bridgefund or contact:

**Edward G. Lloyd**
Chief Operating Officer and Chief Financial Officer
elloyd@unicefusa.org
212-922-2557

**Gabriella Morris**
Senior Vice President, UNICEF USA Bridge Fund
gmorris@unicefusa.org
212-922-2579

**Erin Egan**
Director, UNICEF USA Bridge Fund
eegan@unicefusa.org
212-922-2571