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UNICEF Bridge Fund

Fund/Product Overview

Fund Manager/Firm

U.S. Fund for UNICEF

Name

Fund/Product Name UNICEF Bridge Fund

Fund/Product Track

Record

Fund has < 3 years of track record

Fund/Product Description

The UNICEF Bridge Fund is a revolving loan fund that provides short-term bridge capital to overcome timing gaps between donor pledges to UNICEF and receipt of funding. The Bridge Fund helps UNICEF secure better pricing, faster delivery, and a consistent flow of essential goods for children in the developing world.

Given the significant philanthropic community in the US, and the favorable tax treatment of PRIs, the Bridge Fund provides a vehicle to help the U.S. Fund harness social investment support for UNICEF's work on behalf of the world's children.

Additionally, because UNICEF financial policies dictate that UNICEF cannot borrow funds and must have full funding in-hand or have an approved, committed payment schedule or cash equivalent in-hand for contractual obligations, the Bridge Fund will fill a vital role to address these constraints.

Domicile Country United States of America

Inception Year 2011 Vintage Year 2012

Fund/Product Status Open - post first close

Target Close Date n/a

Target Geography

Africa

• Asia

Europe > Eastern Europe
 Global (Emerging Markets only)

Latin America

Oceania → Melanesia

Fund/Product Term 5 year term

Number of Investments to Date (equity or debt) 3

Number of

Investments to Date (equity or debt)
Exited or Repaid

n/a

Fund Website URL

http://www.unicefusa.org/bridgefund

Limited Partners / Investors

U.S. Fund for UNICEF, Prudential Financial, individual philanthropists

Limited Partner / Investor Type

 ${\bf Endowments, Family\ Office/HNWI,\ Foundations,\ Pension\ Funds,\ Other\ Institutional}$

Investors, Retail Investors

GIIN Investors'
Council Investment

Yes

Presentations, Reports & Other Attachments **UNICEF** Bridge Fund Overview Brochure

Impact

Impact Description

As an organization, UNICEF is prohibited from securing loans—it must operate solely with cash, or its equivalent. Even with pledges from reliable funders of UNICEF's work, payment can take weeks or even months. The Bridge Fund offers a solution to overcome this timing gap, by bridging funding to procure commodities until cash from global funders is received.

By fast-tracking procurement, the Bridge Fund ensures essential commodities reach children in a timely way, at lower cost, and in a more efficient, effective manner. This increases the impact of UNICEF's work and contributes to saving children's lives.

Impact Theme

Access to Basic Services

Other Impact Theme

ne n/a

Keywords B

Bottom/Base of the Pyramid, Human Rights, Minorities/Previously Excluded Populations,

Rural, Urban, Women

Additional Keywords

Children, Emergencies, Relief, Development

Portfolio Company/Asset 1) Capture 15-20% discounts on anti-malarial drugs with additional 3 month purchase

Example Description(s)

lead time; 2) Prevent permanent damage from malnutrition for 10,000 children in Sahel, by providing a 2.5 month bridge of therapeutic food for \$0.5M of donor pledged support.

Social & Environmental

Fund uses other social and environmental performance metric system

Other Social & Environmental

Metrics

Metrics

Lives saved, Cost savings, Time savings, Stock-out avoided/reduced

Core Impact Metrics

Tracked

Number of non-

Lives saved, Cost savings, Time savings, Stock-out avoided/reduced

financial IRIS indicators tracked

4

Social &

No social or environmental rating system used

Environmental Rating

Other Social & n/a **Environmental Rating**

Impact Report n/a

Financial

Financial Description

Lenders provide 5-year term loans at below market rates (typically, 0-3%) and receive an annual interest payment and return of principal at the end of the loan's term. Loans are secured 5:1 with permanent net worth capital. Guarantees are available for eligible investors.

Bridge Fund resources overcome timing gaps in UNICEF's procurement between a global funder's pledge of support and payment of its commitment to UNICEF. When UNICEF receives funds up-front from the Bridge Fund to procure goods, a global funder can direct its subsequent pledge payment to the Bridge Fund, returning capital and paving the way for additional bridge transactions.

The Bridge Fund offers three opportunities for investors: net worth grants, PRIs/belowmarket rate loans, and guarantees. These investment options provide supporters with new ways to advance UNICEF's work on behalf of children.

Asset Class Fixed Income

Style/stage n/a

US Dollar - USD Currency for

Fund/Product Figures

Target Assets Under

Management (AUM)

60,000,000.00

Committed Capital 10,500,000.00

Minimum Investment

Required

Category

250,000.00

Below risk-adjusted market-rate of return

Financial Benchmark

Fixed income return

Target IRR

Target Return

n/a

Currency of

US Dollar - USD

Fund/Product Investments

Investment size

500,000.00

(minimum)

Investment size

n/a

(maximum)

Investment size

2,000,000.00

(average)

Co-Investment Policy n/a

Management Fee 0.00%

Carried Interest 0.00%

Hurdle Rate n/a

Fund Mailing Information

Recipient

Mailing Address

Marc Diaz

125 Maiden Lane New York, NY 10038 United States



Key Personnel & Contacts

• Lead Investment Professional:

Marc Diaz

Managing Director Year Joined firm: 2011

Years of investing experience: 4

Years of impact investing experience: 4

General Fund/Product Contact Info:

212-922-2579

Email General Contact

Primary Contact:

Marc Diaz

Managing Director

Email 1st Contact

Firm / Fund Manager Info



Name

Headquarters Location (Country)

Incorporation Year

Top Investment Professionals at Firm (up to top 3)

U.S. Fund for UNICEF

United States

2011

- Marc Diaz, Managing Director
- Edward G. Lloyd, Executive Vice President and Chief Financial Officer
- · Richard Esserman, Vice President

Years Top Investment Professionals Listed Have Worked 4 Together

Go to firm info page for additional firm information

LAST UPDATED:

05/02/2012 by Marc Diaz

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